

New Jersey Department of Health and Senior Services  
Office of Legal and Regulatory Affairs  
Market and Warren Streets  
P.O. Box 360  
Trenton, NJ 08625-0360

Dear Commissioner O'Dowd:

I urge you to reject Hackensack University Medical Center's proposal to open a hospital in the Pascack Valley.

There is simply no way to justify destabilizing and weakening existing hospitals to benefit one facility. All hospitals deserve the opportunity to be financially sound, not just one.

We do not need a hospital in Pascack Valley. We need to ensure that all of the existing hospitals are financially sound to meet the ever-changing healthcare needs of the communities they serve.

Please oppose HUMC's application. The health of all Bergen County hospitals is at stake.

Sincerely,

Name \_\_\_\_\_

Address \_\_\_\_\_